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WHAT'S NEXT?







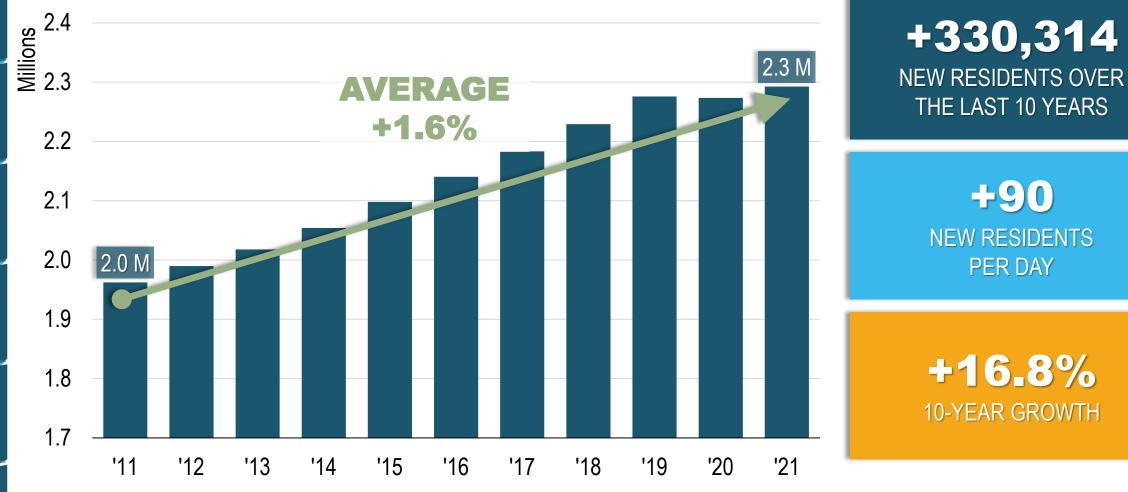
WHAT'S NEXT?





Population

Clark County



WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

Source: U.S. Census Bureau



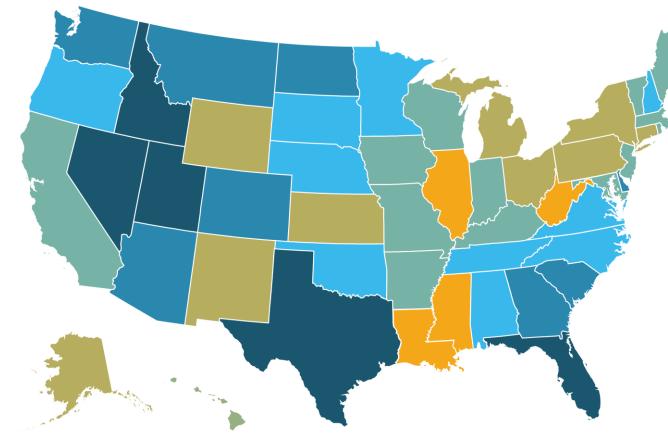


State Population Change (%)

More

WHAT'S NEXT?

2012 vs. 2022



Less

TOP 10	BOTTOM 10
1 Idaho	50 West Virginia
2 Utah	49 Illinois
3 NEVADA	48 Mississippi
4 Florida	47 Louisiana
5 Texas	46 Alaska
6 Washington	45 New York
7 Colorado	44 Wyoming
8 Arizona	43 Connecticut
9 South Carolina	42 New Mexico
10 Montana	41 Michigan

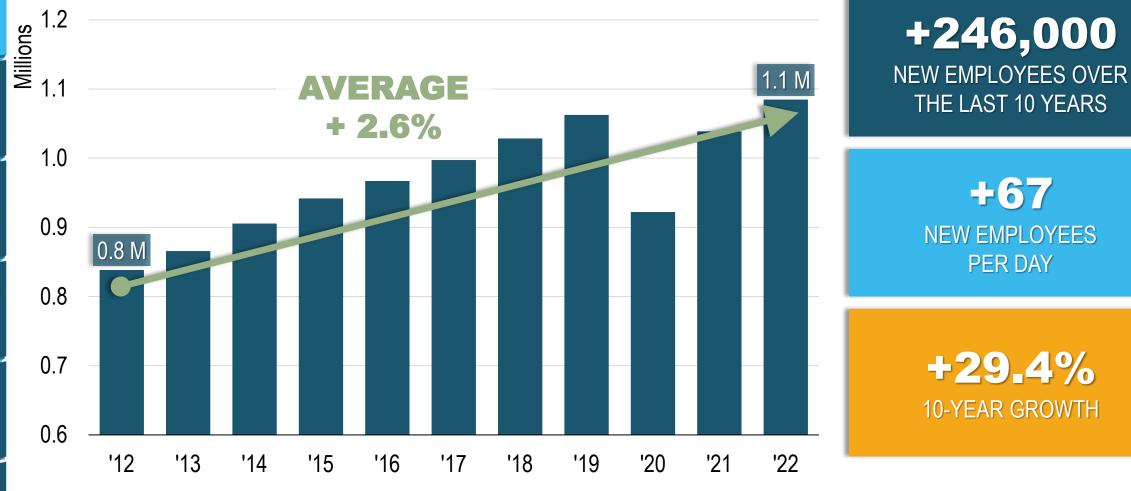
PREVIEW LAS VEGAS 2023

Source: U.S. Census Bureau.



Employment

Las Vegas MSA



WHAT'S NEXT?

THE LAST 10 YEARS

+67

NEW EMPLOYEES

PER DAY

+29.4%

10-YEAR GROWTH

PREVIEW LAS VEGAS 2023

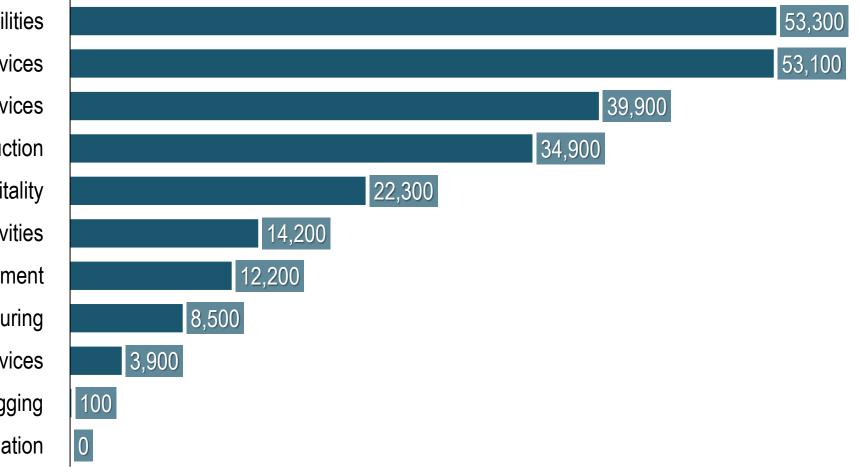
Source: Bureau of Labor Statistics.



Employment By Sector

Las Vegas MSA | 2012 vs. 2022

Trade, Transportation, and Utilities **Professional and Business Services** Education and Health Services Construction Leisure and Hospitality **Financial Activities** Government Manufacturing Other Services Mining and Logging Information



PREVIEW LAS VEGAS 2023

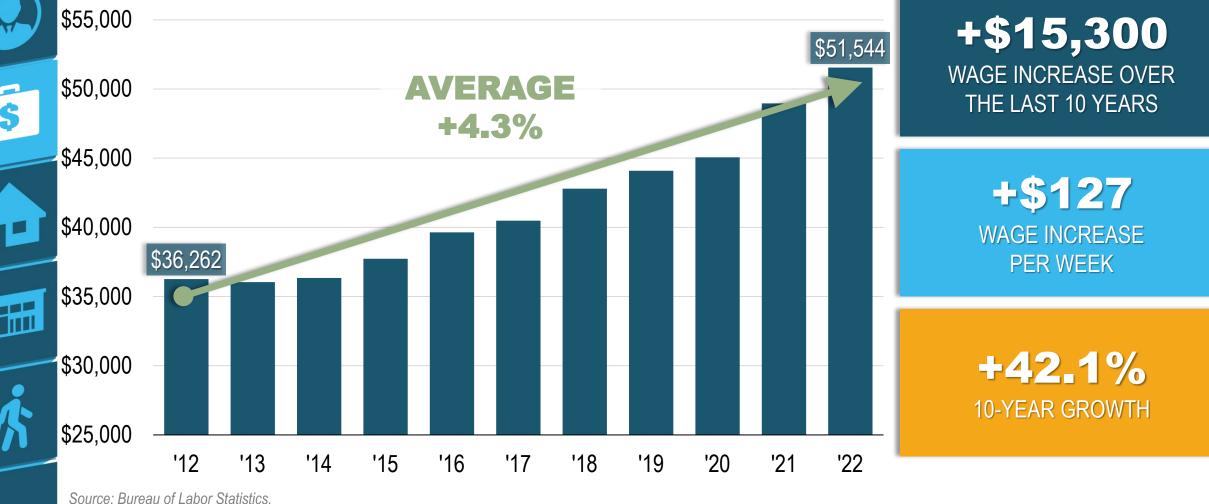
WHAT'S NEXT?

Source: Bureau of Labor Statistics



Wages and Salaries

Las Vegas MSA



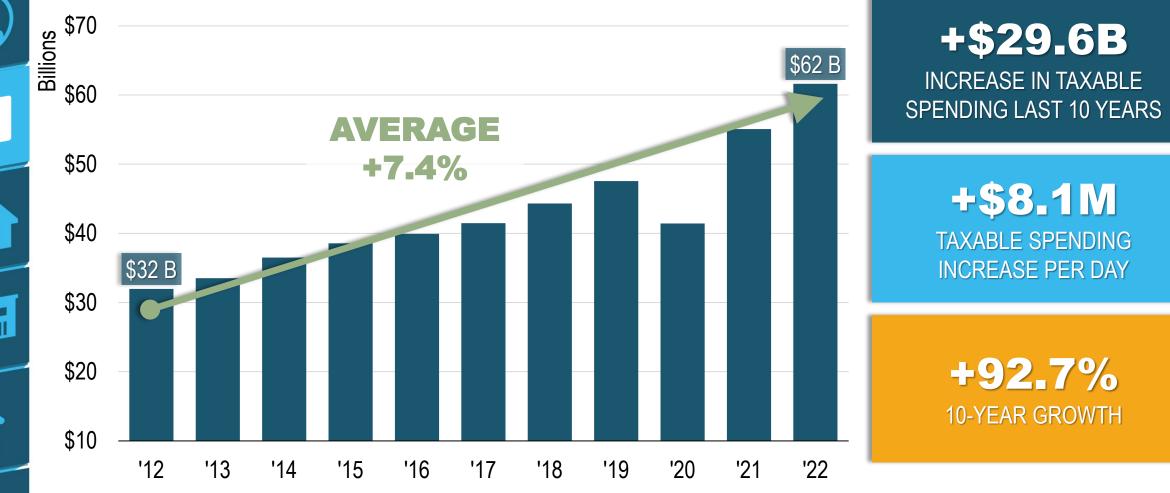
WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



Taxable Retail Spending

Las Vegas MSA



WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

Source: Bureau of Labor Statistics.

+29.3% U.S. CONSUMER PRICE INDEX GROWTH OVER THE LAST 10 YEARS

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

Source: Bureau of Labor Statistics



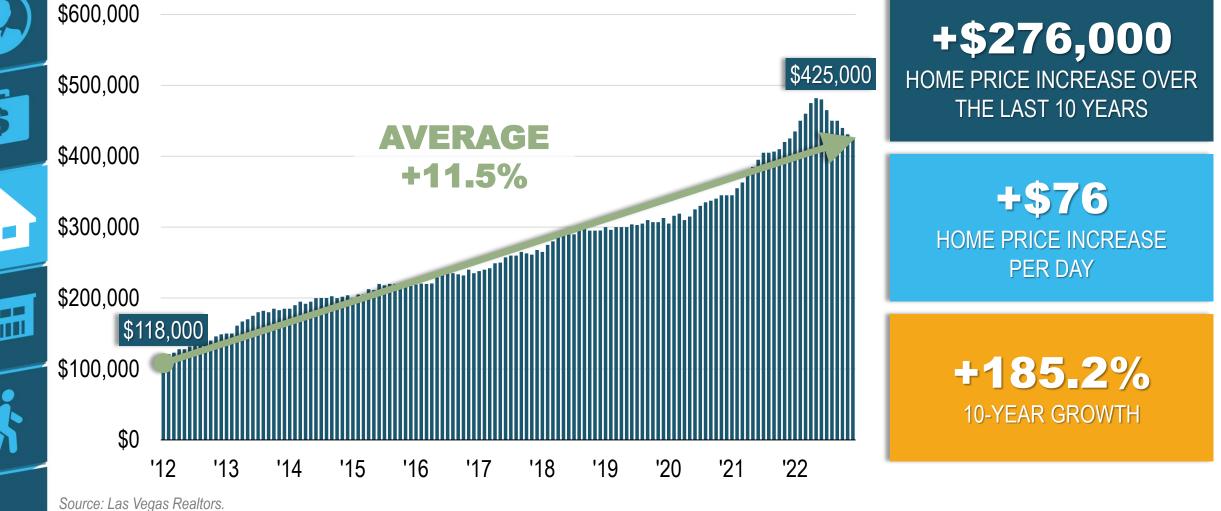
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APPLIED ANALYSIS

Resale Home Prices

Southern Nevada | Single Family Residence



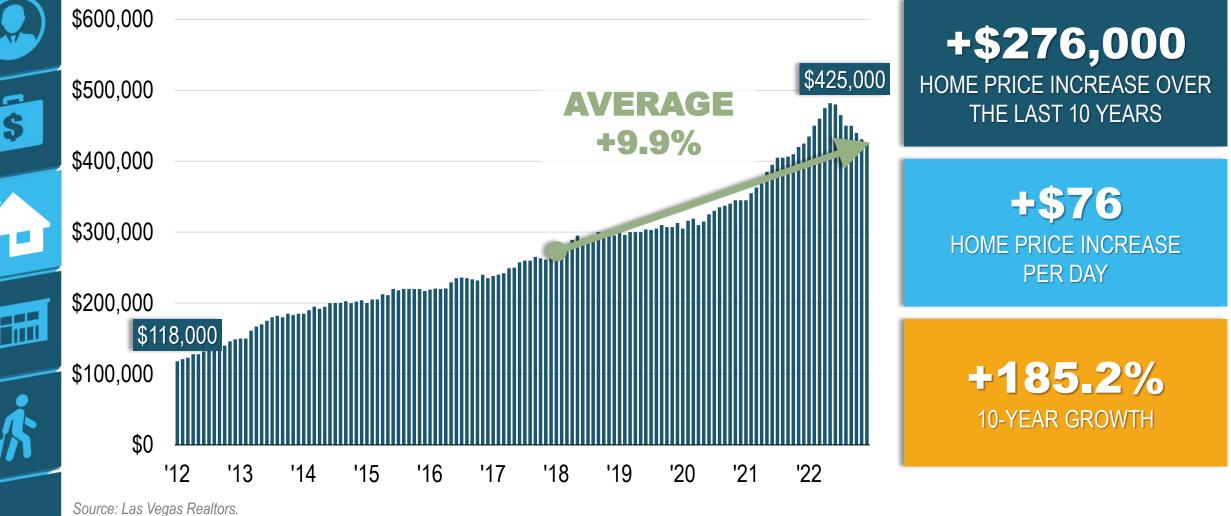
WHAT'S NEXT?

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APPLIED ANALYSIS

Resale Home Prices

Southern Nevada | Single Family Residence

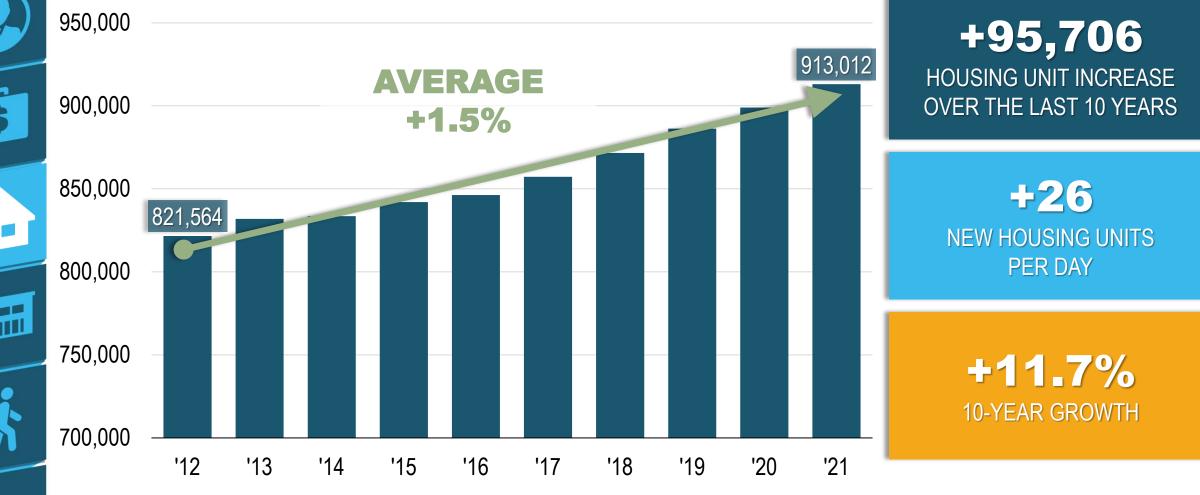


WHAT'S



Housing Units

Las Vegas Urban Valley



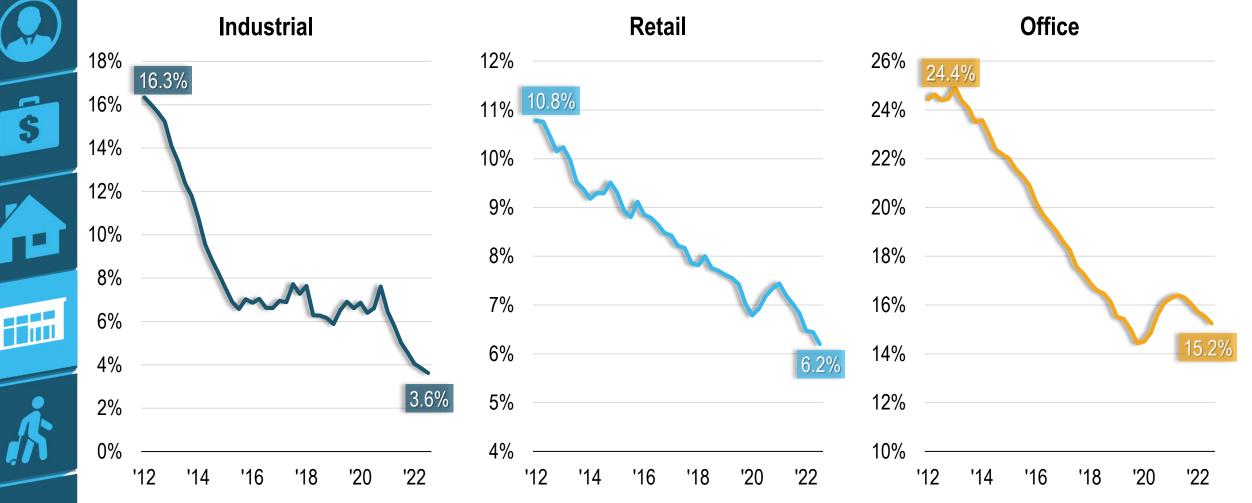
WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

Source: Clark County Comprehensive Planning

Commercial Market Vacancy Rates

Las Vegas Area



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Source: Applied Analysis

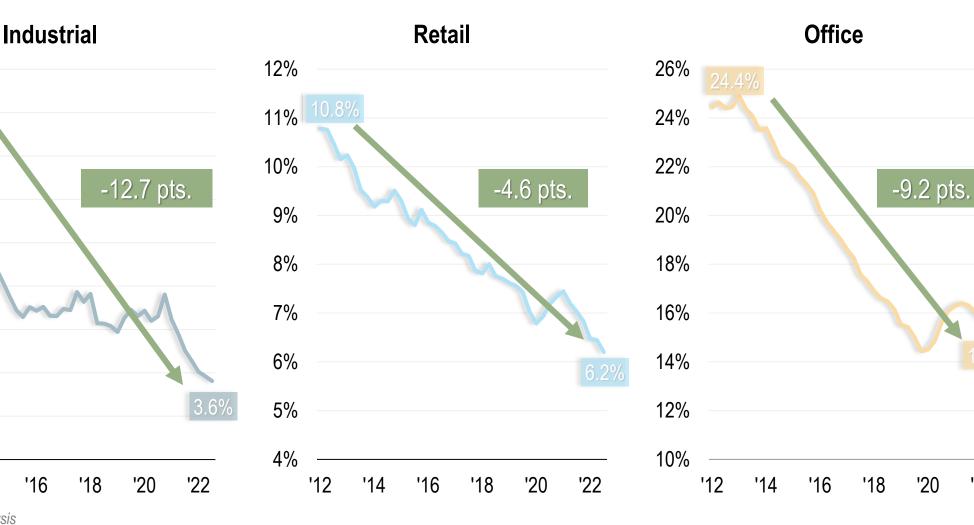
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Commercial Market Vacancy Rates

WHAT'S NEXT?

Las Vegas Area



Source: Applied Analysis

'14

'16

'12

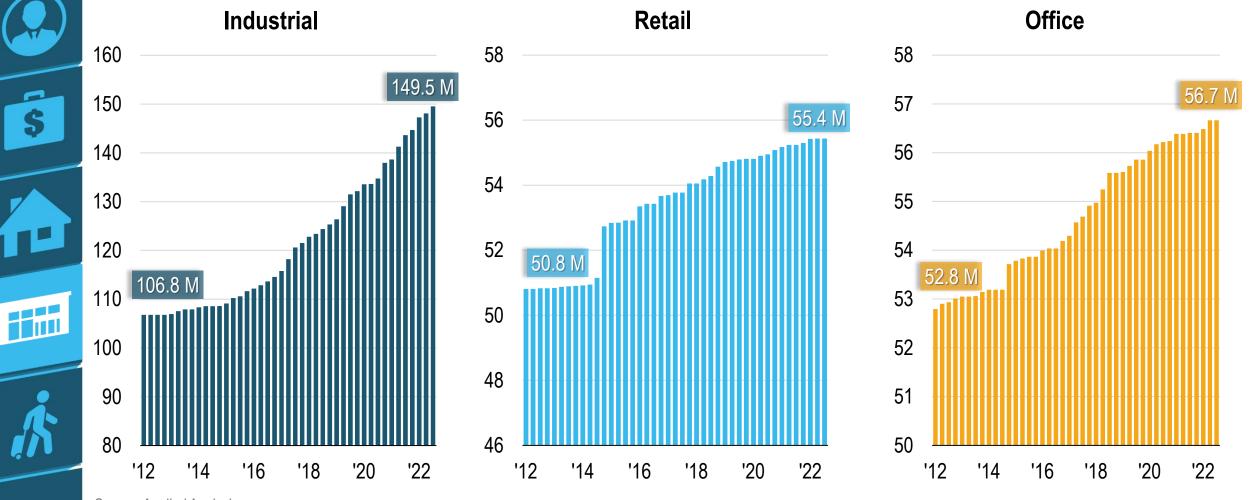
APPLIED ANALYSIS



'22

Commercial Market Inventory

Las Vegas Area | In Millions of Square Feet



NEXT?

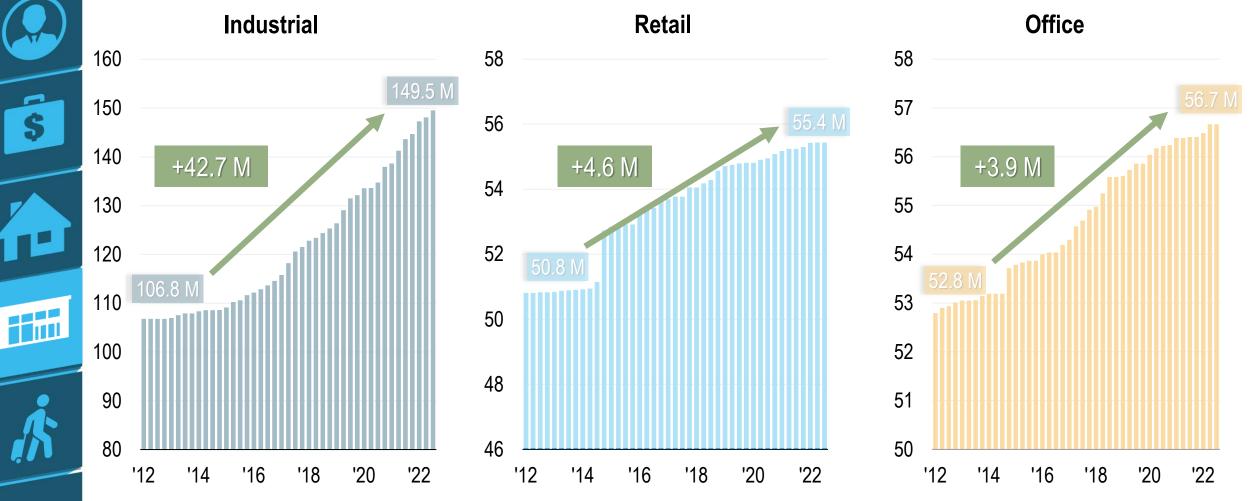
PREVIEW LAS VEGAS 2023

WHAT'S

Source: Applied Analysis

Commercial Market Inventory

Las Vegas Area | In Millions of Square Feet



NEXT?

PREVIEW LAS VEGAS 2023

WHAT'S

Source: Applied Analysis

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Visitor Volume

Clark County | Trailing 12-Month Total suoilliM 45 DECLINE -4.1% 42.6 M 40.4 M 40 35 30 25 20 15 '12 '13 '14 '15 '16 '17 '18 '19 '20 '21 '22

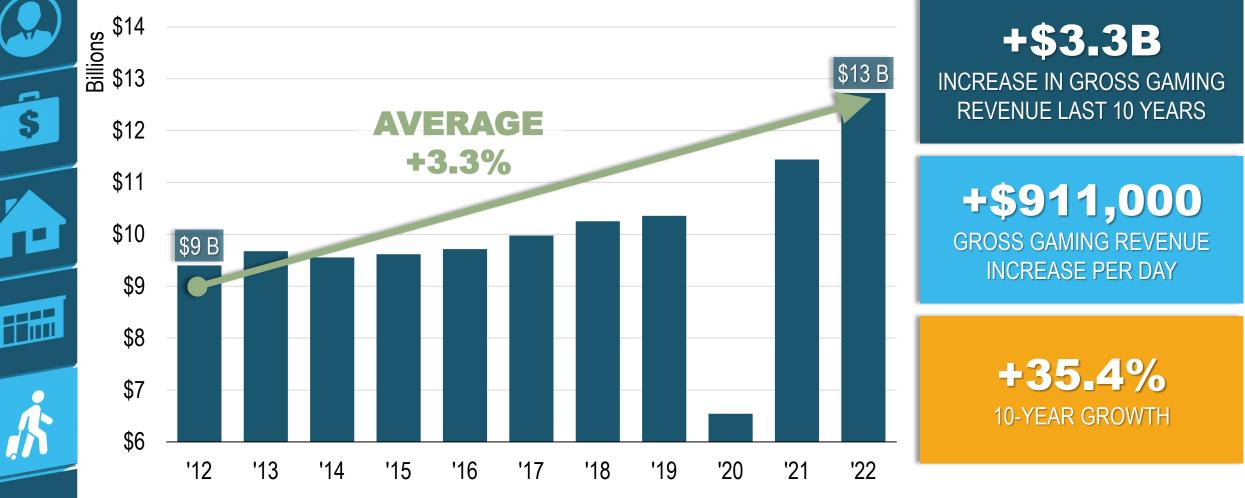
WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

Source: Las Vegas Convention and Visitors Authority

Gross Gaming Revenue

Clark County | Trailing 12-Month Total



WHAT'S NEXT?

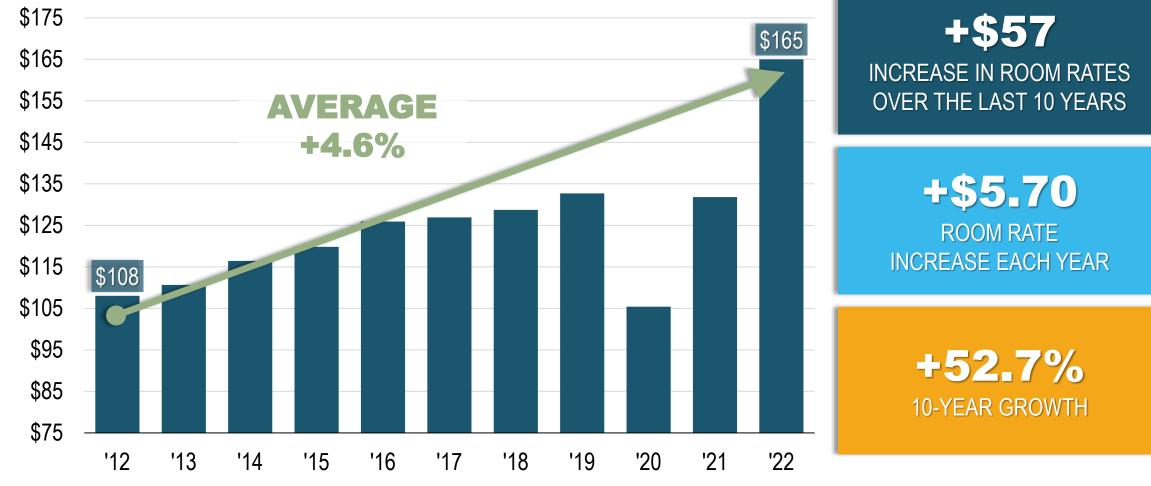
PREVIEW LAS VEGAS 2023

Source: Nevada Gaming Control Board



Average Daily Room Rate

Las Vegas Area



WHAT'S NEXT?

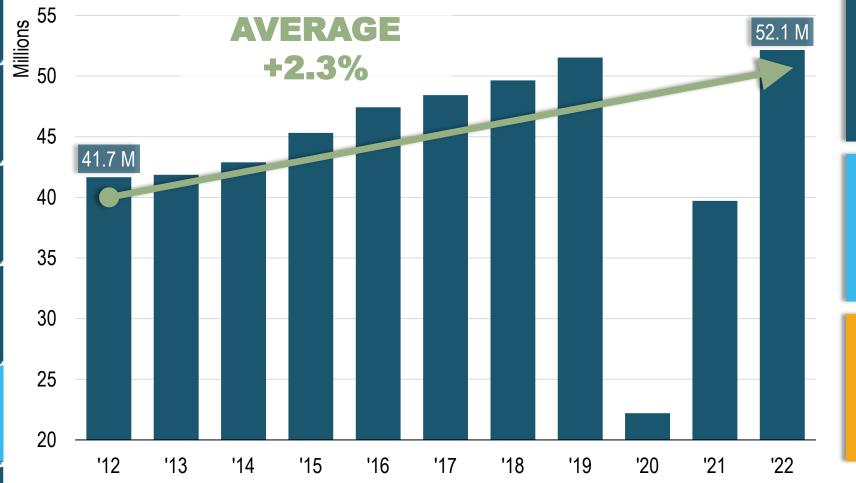
PREVIEW LAS VEGAS 2023

Source: Las Vegas Convention and Visitors Authority



Airport Passengers

Trailing 12-Month Total



WHAT'S NEXT?

+10.5 M MORE PASSENGERS OVER THE LAST 10 YEARS

> +2,871 MORE PASSENGERS PER DAY

+25.1% 10-YEAR GROWTH

PREVIEW LAS VEGAS 2023

Source: Harry Reid International Airport



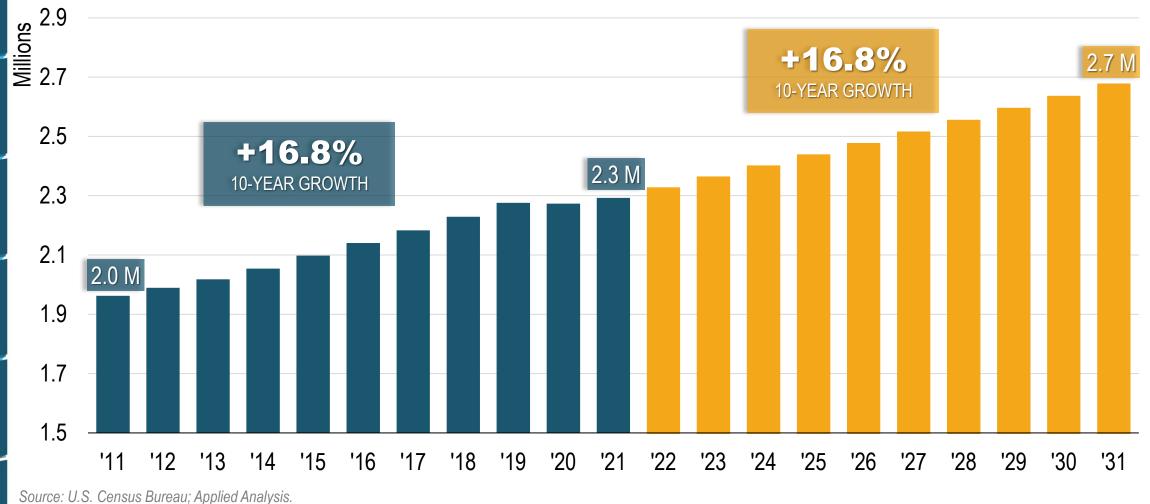




APPLIED ANALYSIS

Population Growth

Clark County



WHAT'S NEXT?

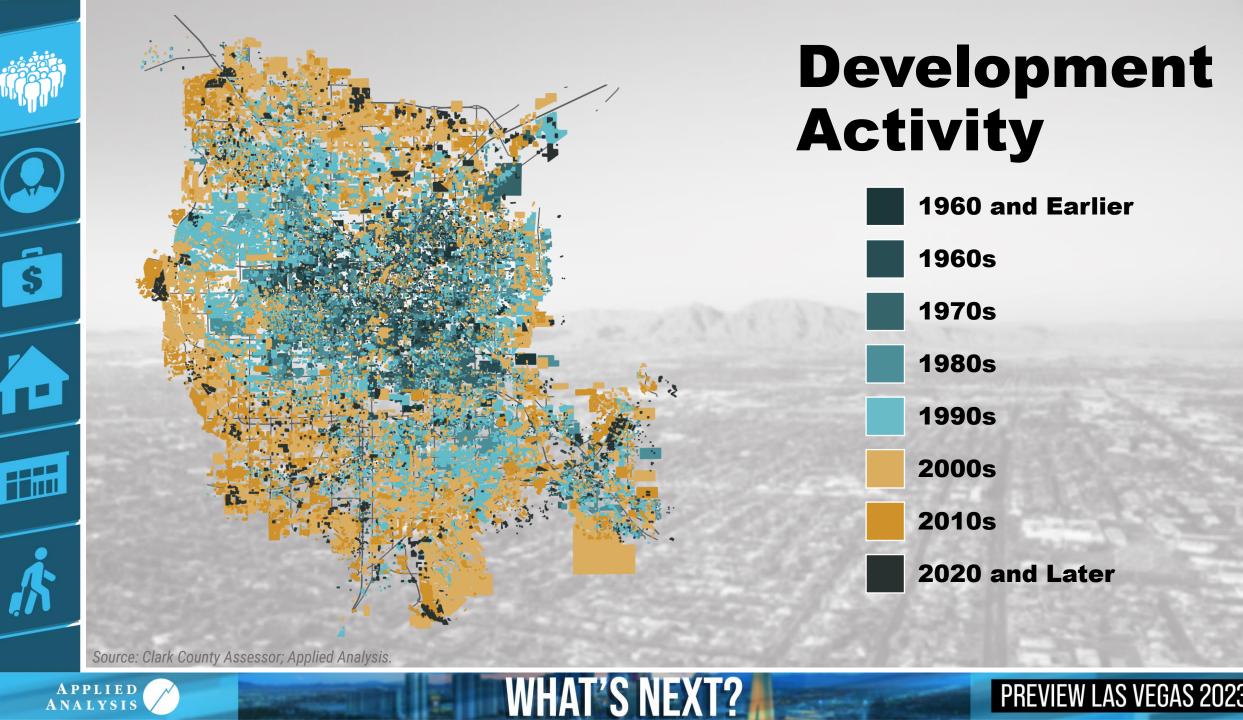
WHAT IF WE CANNOT GROW AS FAST?

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



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APPLIED ANALYSIS

Las Vegas Valley Vacant Land

WHAT'S NEXT?

PRIVATE VACANT LAND

FEDERAL VACANT LAND

Source: Clark County Assessor; Applied Analysis.



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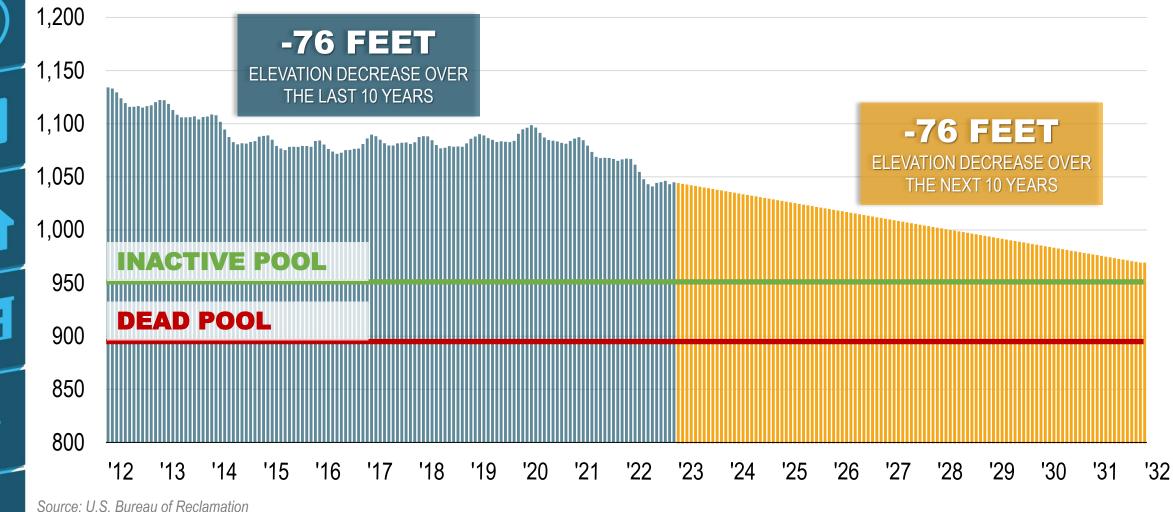




A PPLIED ANALYSIS

Lake Mead Water Level

In Feet | At Hoover Dam

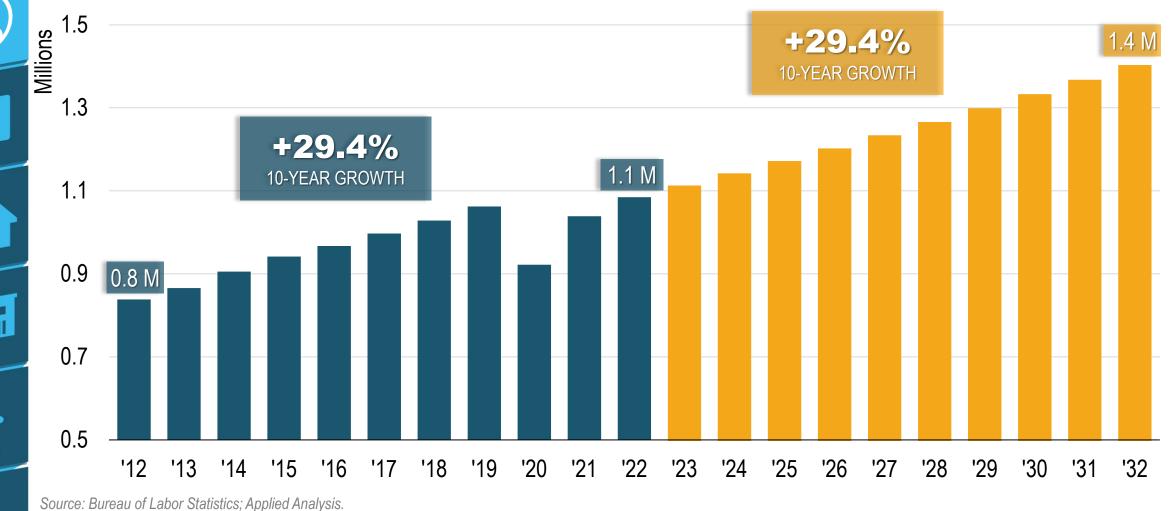


WHAT'S NEXT?



Employment Growth

Las Vegas MSA



WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

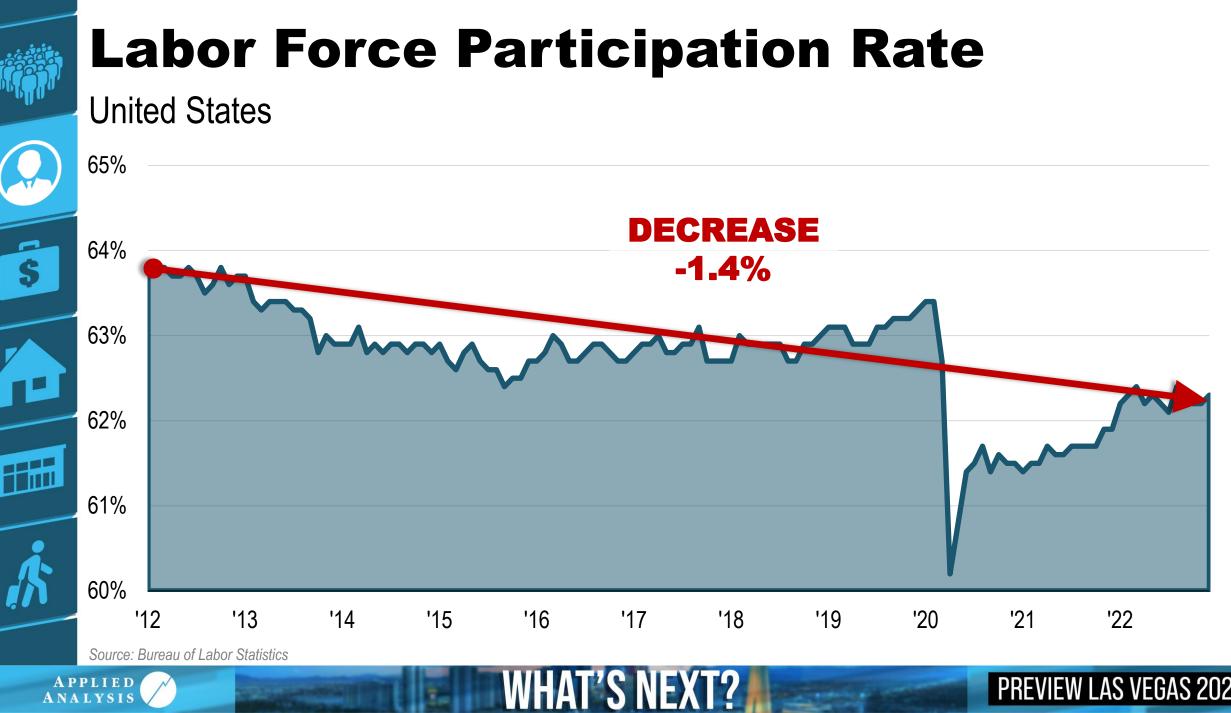
WHAT IF THEY ARE NOT COMING BACK?

WHAT'S NEXT?



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APPLIED ANALYSIS

Share of Retired Population

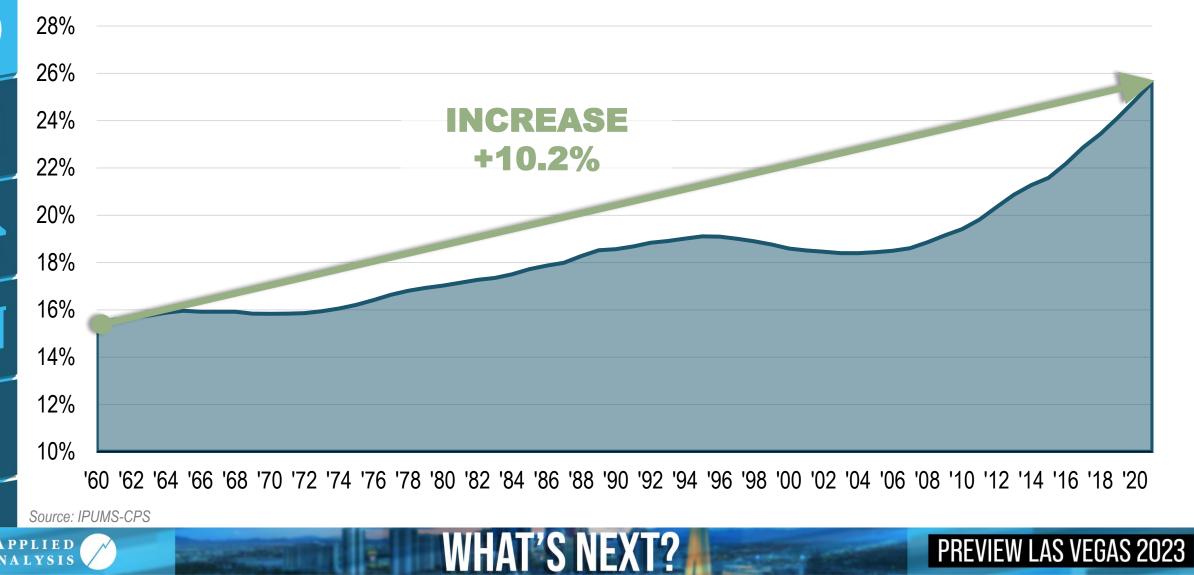
United States



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Age Dependency Ratio

United States



APPLIED ANALYSIS

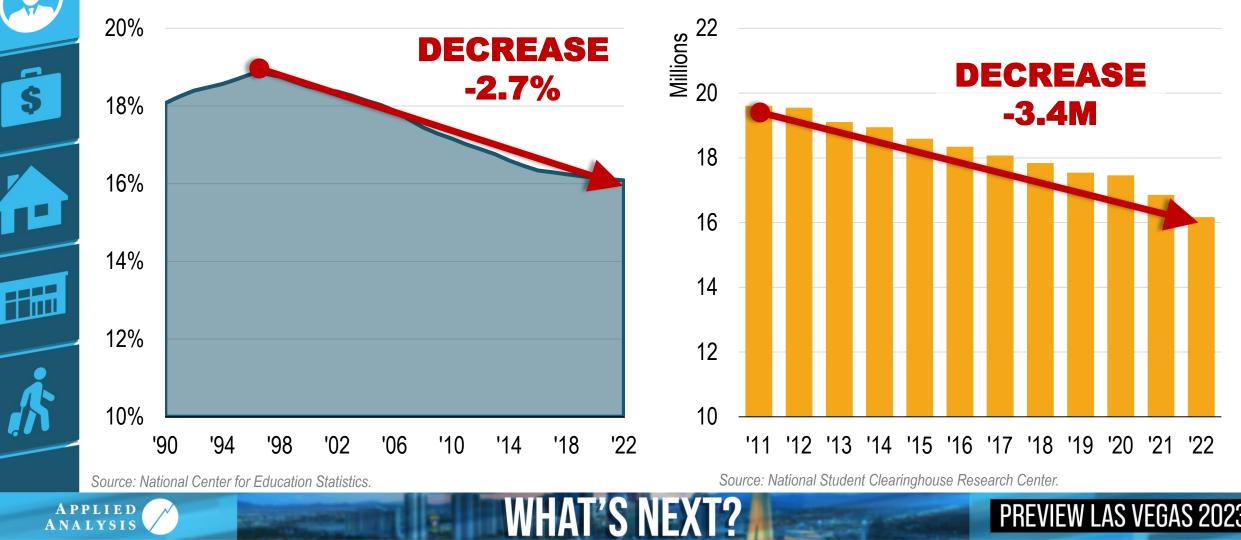
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United States Enrollment

Share Enrolled in K-12 Public School

Enrollment in **Degree-Granting Institutions**

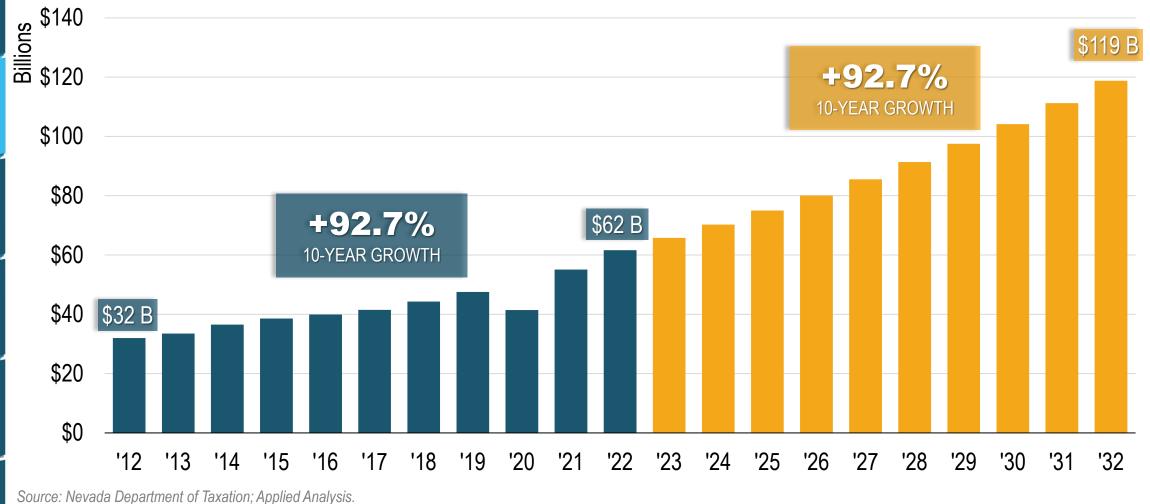
PREVIEW LAS VEGAS 2023





Taxable Retail Sales

Clark County



ANALYSIS

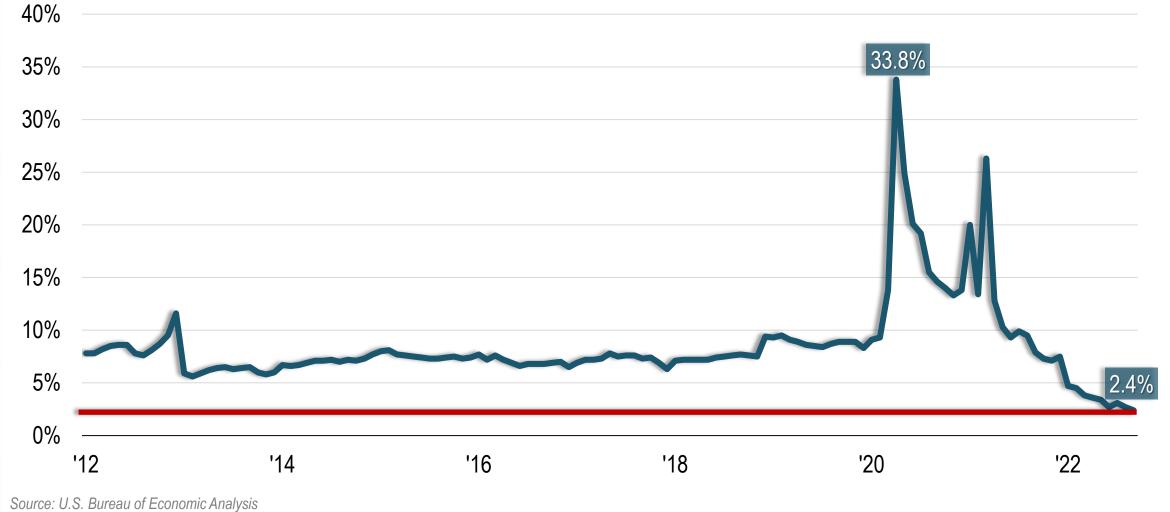
WHAT'S NEXT?



APPLIED ANALYSIS

Personal Saving Rate

United States

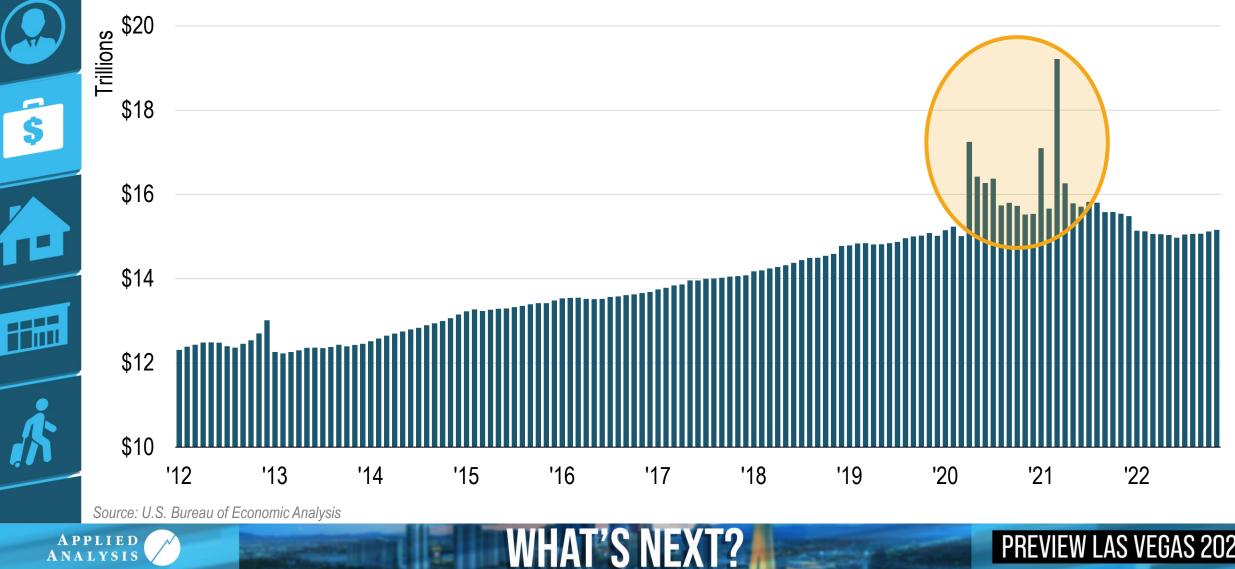


WHAT'S NEXT?



Real Disposable Personal Income

United States



PREVIEW LAS VEGAS 2023

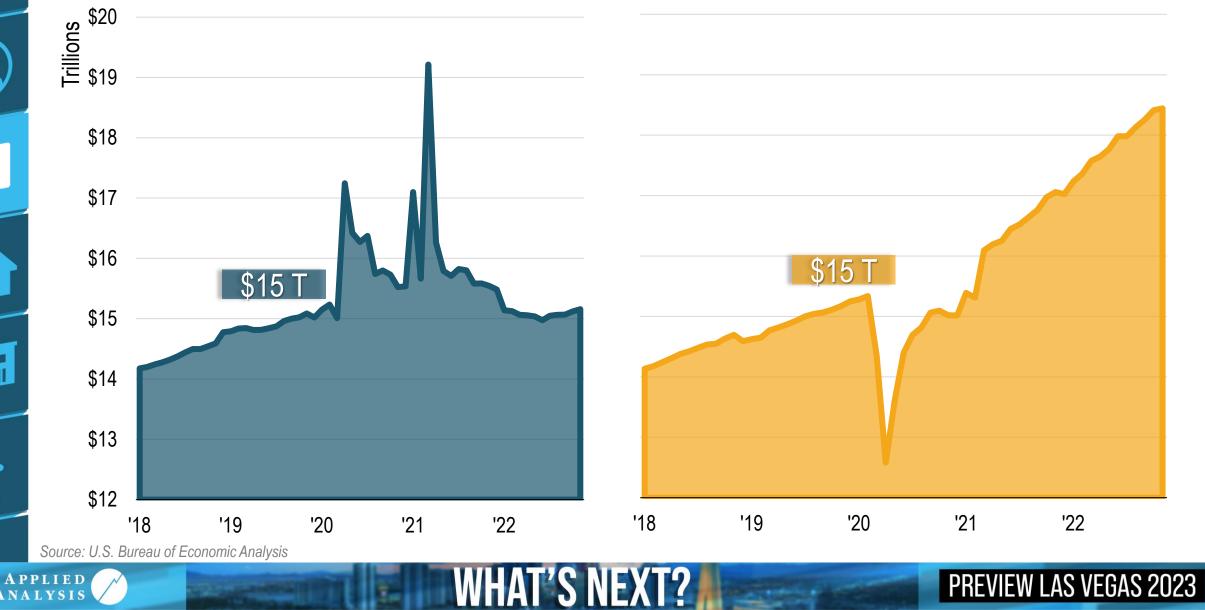
ANALYSIS



ANALYSIS

Disposable Income

Personal Outlays





ANALYSIS

Disposable Income

Personal Outlays





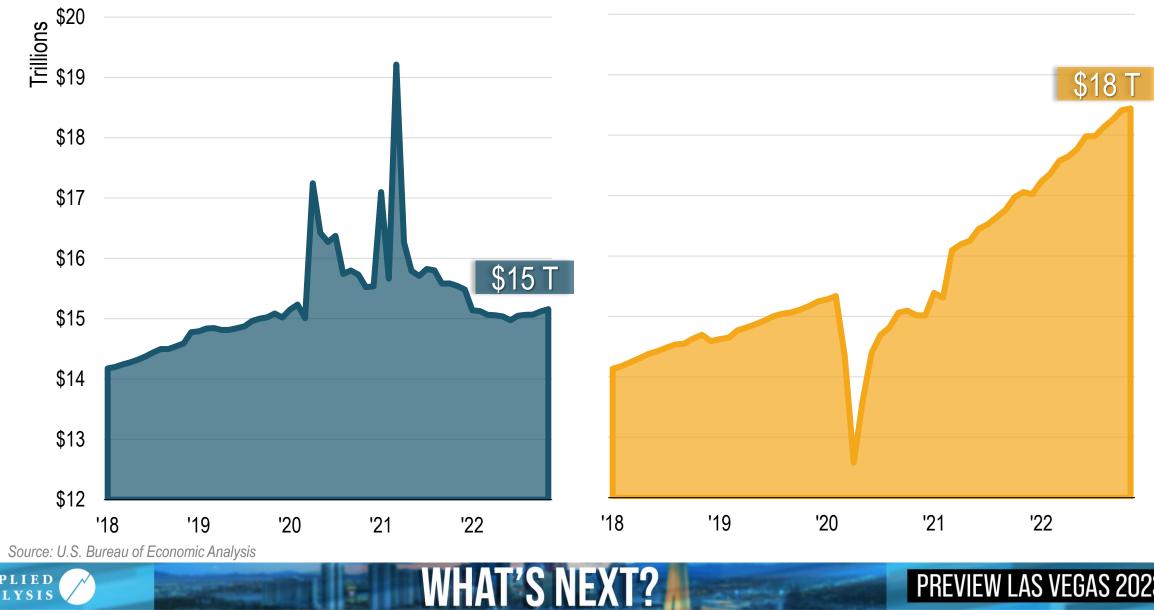
APPLIED

ANALYSIS

Disposable Income

Personal Outlays

PREVIEW LAS VEGAS 2023



WHAT'S

WHAT IF THE CURRENT LEVEL OF SPENDING IS NOT SUSTAINABLE?

WHAT'S NEXT?

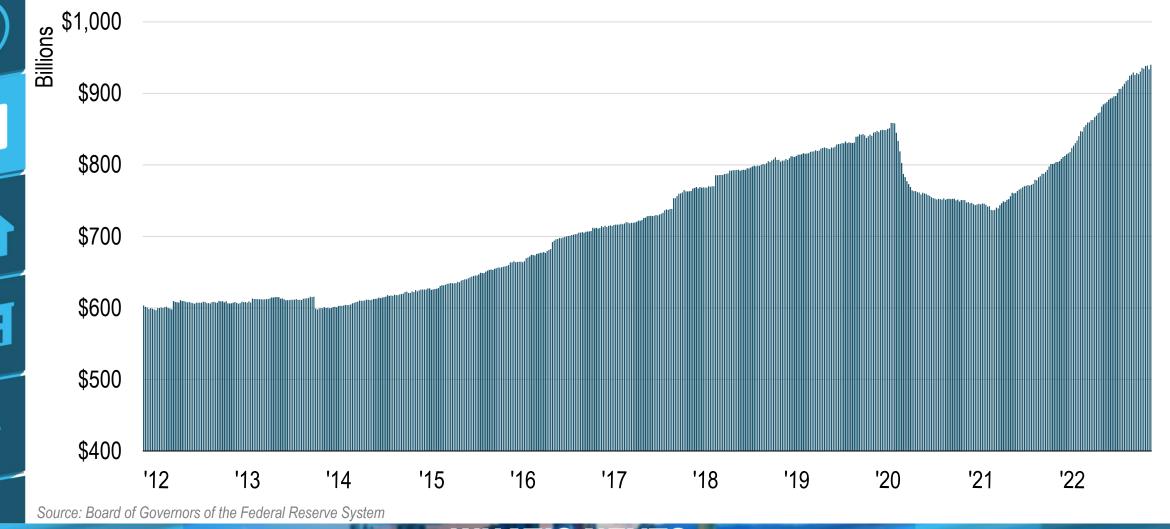
PREVIEW LAS VEGAS 2023



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Consumer Loans

United States | Credit Cards and Other Revolving Plans, All Commercial Banks



PREVIEW LAS VEGAS 2023

APPLIED ANALYSIS

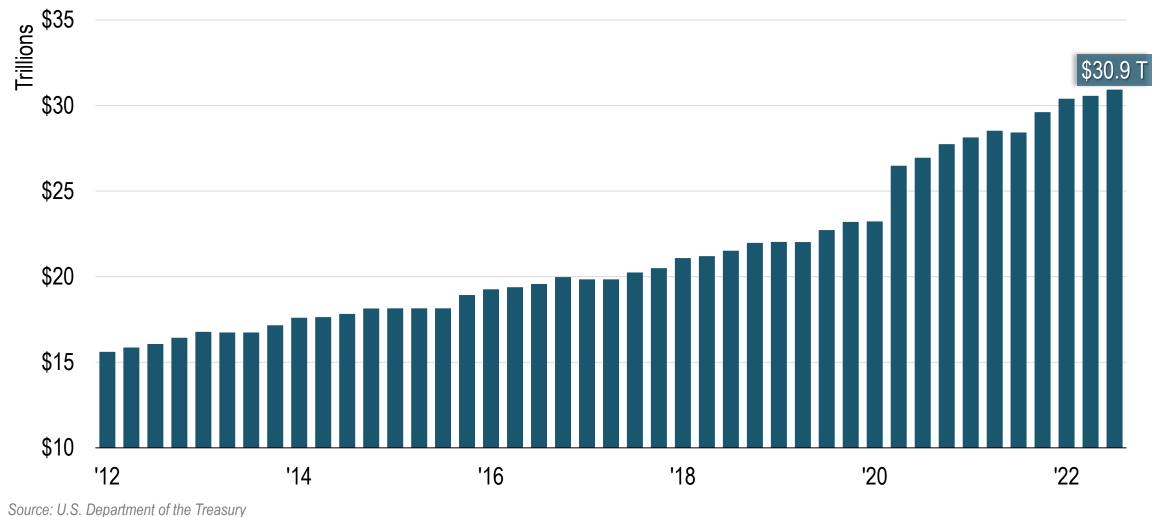
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Federal Debt

United States | Total Public Debt



NEXT?

PREVIEW LAS VEGAS 2023

WHAT

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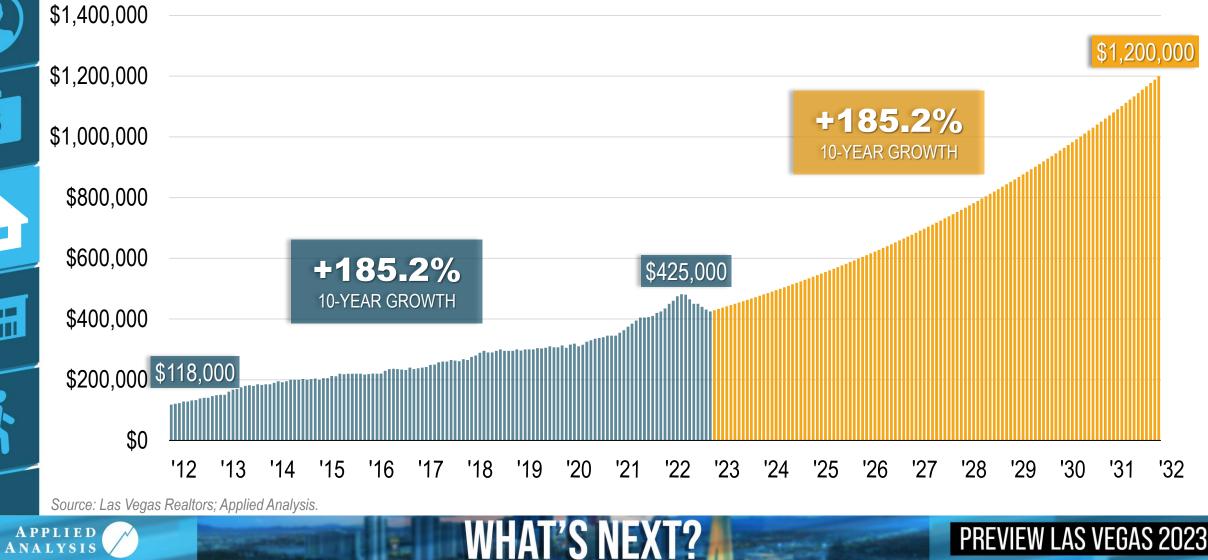
APPLIED ANALYSIS



APPLIED ANALYSIS

Resale Home Prices

Southern Nevada | Single Family Residence



PREVIEW LAS VEGAS 2023

Mortgage Interest Rates





ANALYSIS

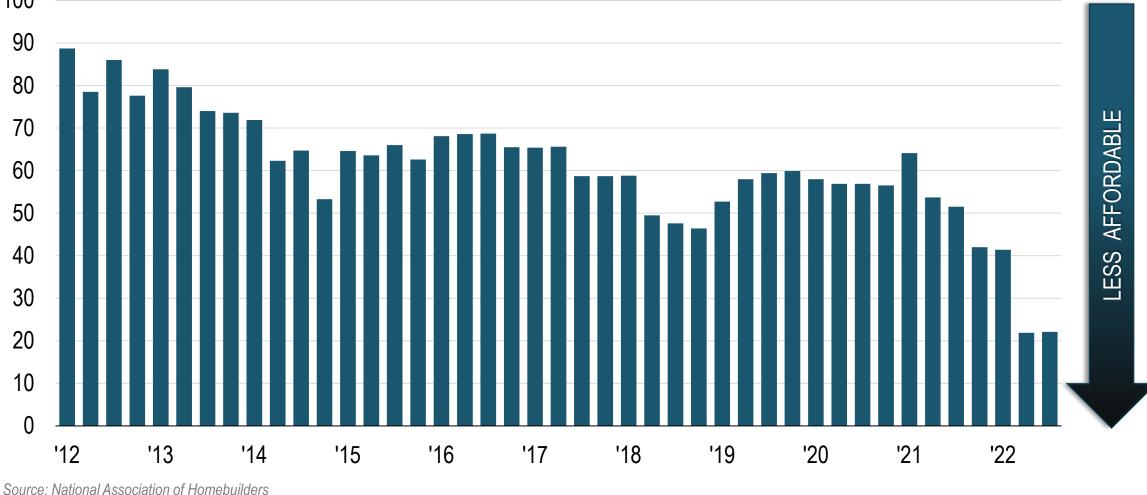
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ANALYSIS

Housing Opportunity Index

Las Vegas MSA



'S NEXT?

WHAT

Source. National Association of Home

PREVIEW LAS VEGAS 2023

WHAT IF WE FAIL TO ADDRESS AFFORDABLE HOUSING?

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

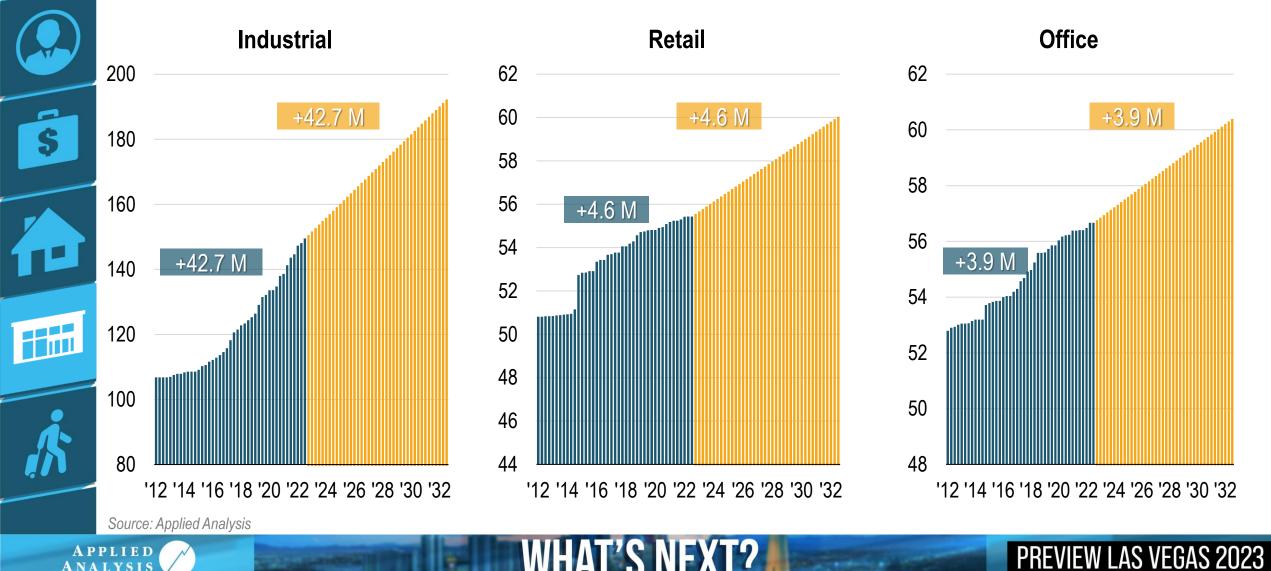


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Commercial Market Inventory

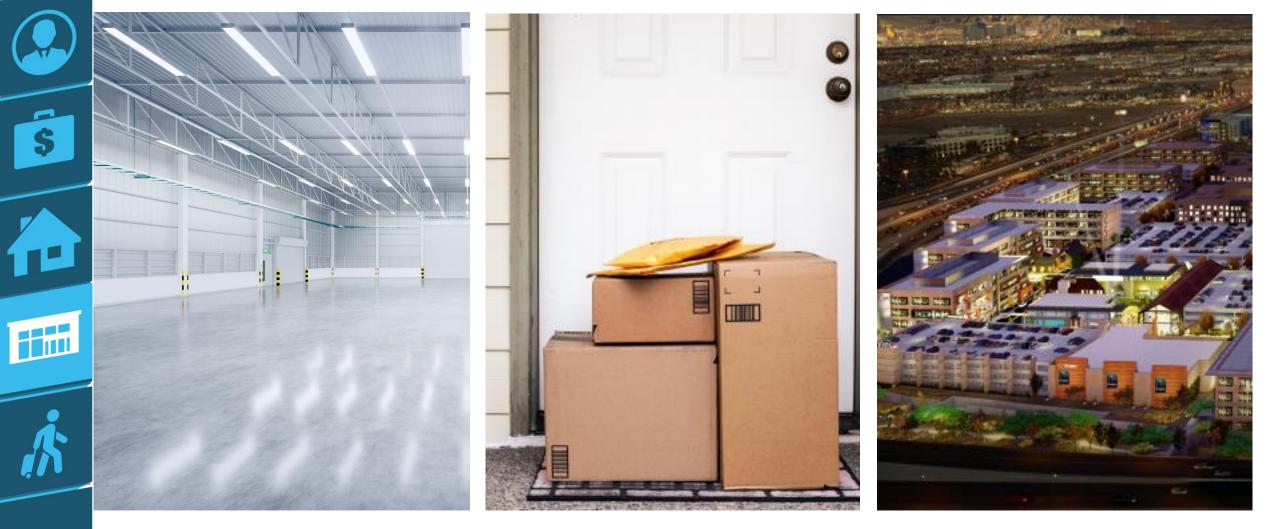
Las Vegas Area | In Millions of Square Feet

ANALYSIS



Commercial Market Growth

Las Vegas Area



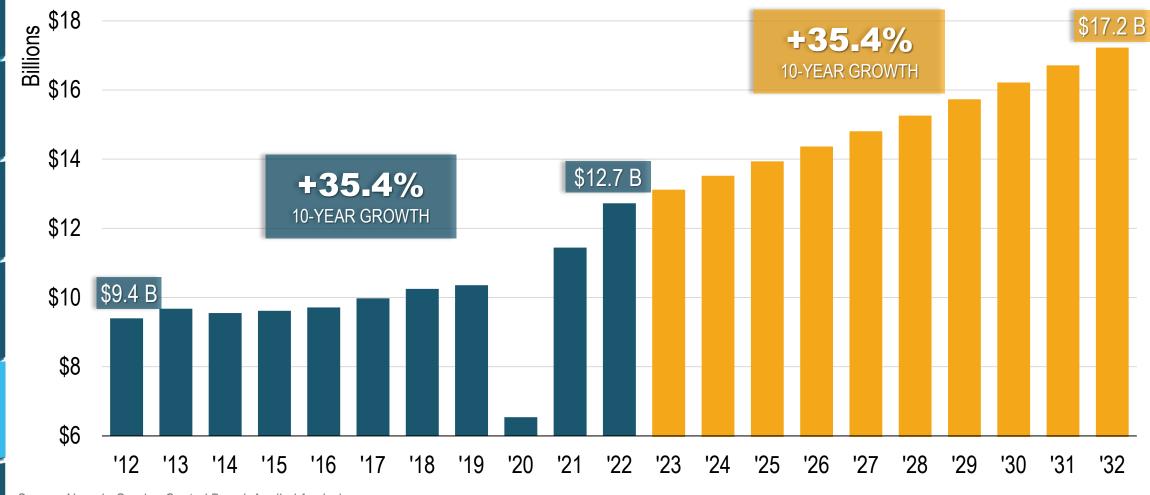
WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



Gross Gaming Revenue

Clark County | Trailing 12-Month Total



WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

Source: Nevada Gaming Control Board; Applied Analysis

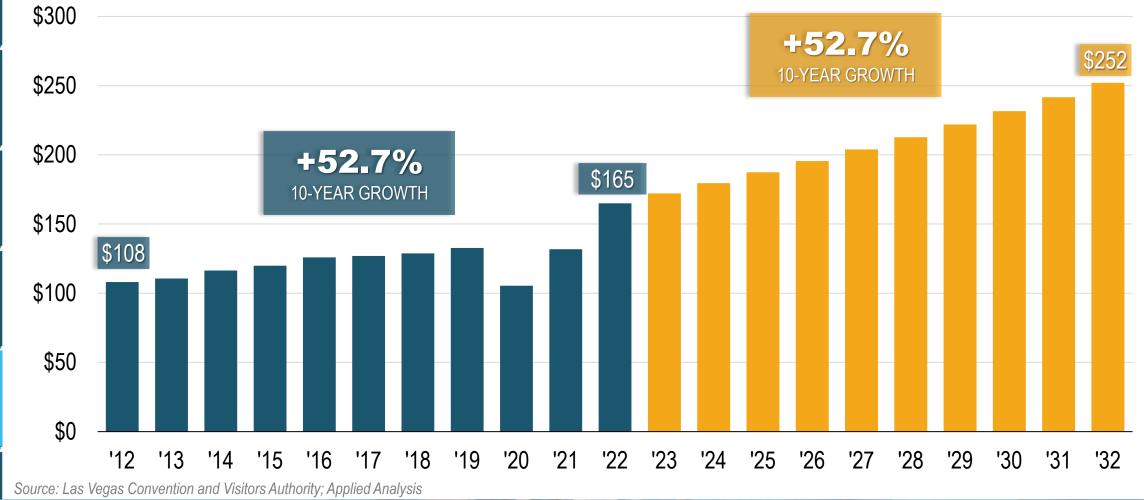
APPLIED ANALYSIS

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Average Daily Room Rate

Las Vegas Area



WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

APPLIED ANALYSIS

MAYBE. BUT HOW DO WE **GETTHEMHERE?**

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



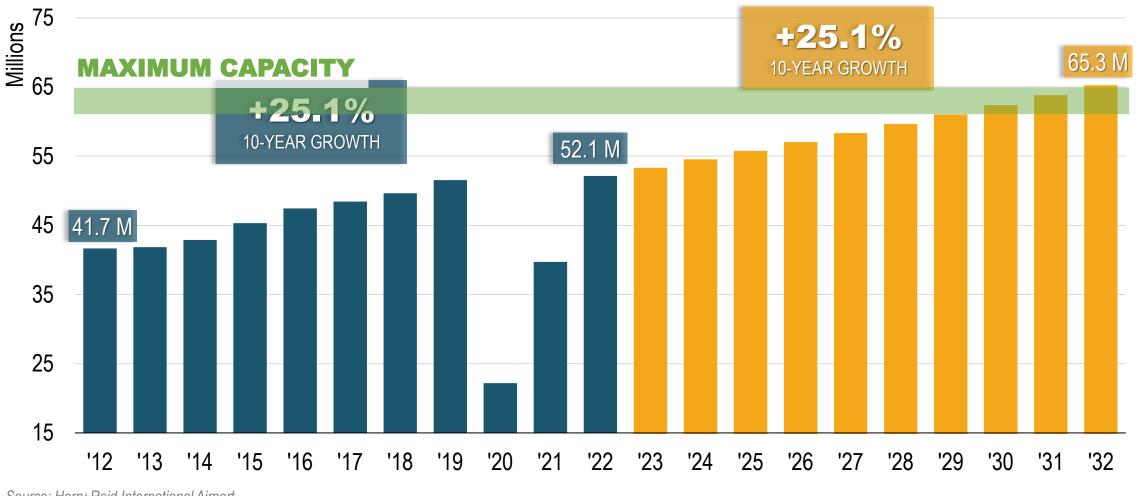
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Airport Passengers

Trailing 12-Month Total



WHAT'S NEXT?

PREVIEW LAS VEGAS 2023

Source: Harry Reid International Airport

APPLIED ANALYSIS





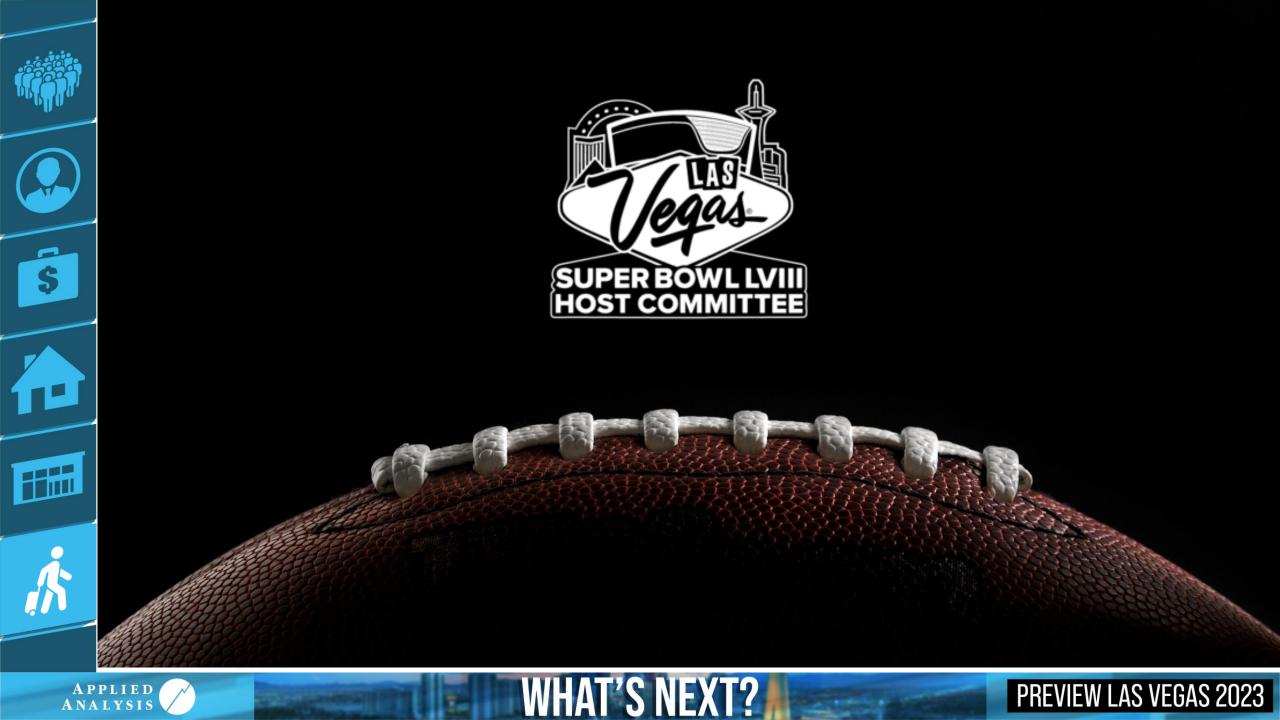
THE WINS ARE PILING UP













MORE THAN 600 EVENTS SCHEDULED FOR 2023

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



\$





Number of Establishments Clark County 65,000 +13,000 NEW \$ 60,000 BUSINESSES 55,000 50,000 45,000 40,000 '12 '13 '14 '15 '16 '17 '18 '19 '20 '21 Source: Bureau of Labor Statistics

WHAT'S NEXT?

APPLIED

PREVIEW LAS VEGAS 2023

'22

61,356

THESE ARE AMAZING, BUT THEY ARE ALREADY IN THE BOOKS

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



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SUCCESS FOR SOUTHERN NEVADA IS THAT WENEVER TAKE A DAY OFF

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



OUR FUTURE DEPENDS ON THE DECISIONS WE MAKE TODAY

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



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PREPARE FOR SLOWER POPULATION GROWTH



PREPARE FOR FEWER EMPLOYEES

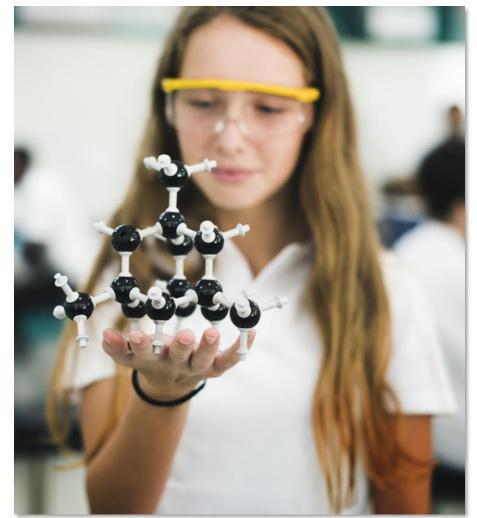
PREVIEW LAS VEGAS 2023

WHAT'S NEXT?



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PAY FOR THE WORKFORCE YOU WANT



WHAT'S NEXT?

PAY FOR THE WORKFORCE YOU **GET**





\$



BUSINESSES SHOULD DO BETTER HERE

THEY SHOULD ALSO BE BETTER HERE

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



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PREPARE FOR A RECESSION DO NOT FEAR A RECESSION

NOT TODA

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



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BE A WORLD LEADER IN WATER CONSERVATION AND INNOVATION

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023



IF IT HAPPENS ANYWHERE, IT SHOULD HAPPEN HERE

WHAT'S NEXT?



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THE SAFEST TOURIST DESTINATION IN THE WORLD

WHAT'S NEXT?

METRO POLICE **PREVIEW LAS VEGAS 2023**



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BUILD EVERY INFRASTRUCTURE PROJECT WE CAN RESPONSIBLY AFFORD



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WHAT'S NEXT?



EMBRACE WHO WE ARE

WHAT'S NEXT?



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THE PARTY ISN'T OVER

UNIL THE LAST PERSON GOES HOME

WHAT'S NEXT?

PREVIEW LAS VEGAS 2023





